Section 6- Sustainability

Service activity	Impacts on climate change mitigation	Impacts on climate change adaptation	Impacts on biodiversity	Impacts on greenspace	Other sustainability impacts
Investment Many sectors with the largest additional capital requirement for decarbonisation are not devolved, such as electricity and fuel supply, and are largely funded by private investment and consumers rather than the public sector. Consequently, alignment of direct and indirect Council investment with low emissions technology and infrastructure is an effective way to support decarbonisation. Particularly since electrification for heat and transport decarbonisation will create additional demand for renewable energy and renewable energy infrastructure, meaning that there is a need for significant investment in renewable technology.	A defined amount of surplus funds are invested in sustainable investment through Link which will be reviewed against returns. At the time of writing the Council has £2m invested in a sustainable deposit with Standard Chartered Bank. The sustainable deposit for Standard Chartered bank differs to standard fixed term deposits as these deposits have an underlying commitment to supporting activities that provide sustainable and environmentally friendly services and products. In the case of the Standard Chartered Sustainable Deposit, the deposit guarantees that investment is referenced against sustainable assets, both existing and future. The investments are referenced against the United Nations Sustainable Development Goals (SGDs), so funds are put to work addressing some of the world's biggest long-term threats including, but not limited to, climate change, health, financial inclusion and education. The deposits have third party verification, with the framework independently reviewed on an annual basis to ensure that the latest thinking and trends are regularly incorporated.	Sustainable investments can support climate adaptation.	Reducing emissions through investments will help to limit the impact of climate change on biodiversity.	limit the	Low emission alternatives often have beneficial impacts on health and social outcomes through improved air quality.

Service activity	Impacts on climate change mitigation	Impacts on climate change adaptation	Impacts on biodiversity	Impacts on greenspace	Other sustainability impacts
Future technology landscape	Reduce duplication and fragmentation of applications through rationalisation and integrations. Cloud First	Reduction of applications can lead to emissions reductions.	Reducing emissions will help to limit the impact of climate change on biodiversity.	Reducing emissions will help to limit the impact of climate change on nature and greenspaces.	Low emission alternatives often have beneficial impacts on health and social outcomes through improved air quality.
Cloud First	The Council will purchase Cloud-based, industry-leading software where possible. Research suggests that the adoption of cloud-based technology could lead to a major reduction in emissions, however, exploring the emission reduction potential of cloud providers requires clarifying whether emissions are being reduced or exported. The consequences of any emissions being moved to a different county or area should be considered, particularly if the country area/ in question has significant differences in the emission intensity of their grid or buildings.	Cloud based storage can lead to emissions reductions, however, consideration need to be given to how green electricity and water supplies are in addition to how long equipment lasts.	Reducing emissions will help to limit the impact of climate change on biodiversity.	Reducing emissions will help to limit the impact of climate change on nature and greenspaces.	Low emission alternatives often have beneficial impacts on health and social outcomes through improved air quality.

Service activity	Impacts on climate change mitigation	Impacts on climate change adaptation	Impacts on biodiversity	Impacts on greenspace	Other sustainability impacts
Planned support of the development and delivery of the emerging Climate Action Plan.	Delivery of climate change mitigation benefits is a key objective of the document.	Delivery of adaptation benefits is a key objective of the document.	It is intended that the document will deliver cobenefits for biodiversity through engaging with community-led implementation of nature-based solutions to climate change and biodiversity decline.	Planned support of the development and delivery of the emerging Climate Action Plan.	It is intended that the document will deliver cobenefits for other related elements of sustainability including social inclusion and improved health and well-being.

Section 7- Risk Management

Description	Treatment Strategy	Internal Controls	Category(s)	LOIP Outcome(s)	Current Risk Matrix	Target Risk Matrix	Linked Actions
Financial Risks	Treat	Finance will continue to support the Council to operate within its available financial envelope. This is increasingly challenging and involves budget setting and monitoring, providing costings and budget impacts of potential savings options, and providing challenge to cost pressures.		All	Impact	Impact	Provision of financial support for developing an operating model and workforce of the future to ensure flexibility and resilience in event of reduction in funding.
ICT Infrastructure Provision	Treat	Technical, Physical and Procedural Controls	Technological	All	Impact	Impact	Implementation of recommendations made by internal audit and other bodies.

Support & maintenance of new evergreen platforms (cloud-based systems)	Treat	The B & DC Team will present options to the SLT on resource models to effectively support and develop new evergreen platforms such as Fusion ERP / HCM, CRM and M365		All	poule/fill	Down Down	Not applicable
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